

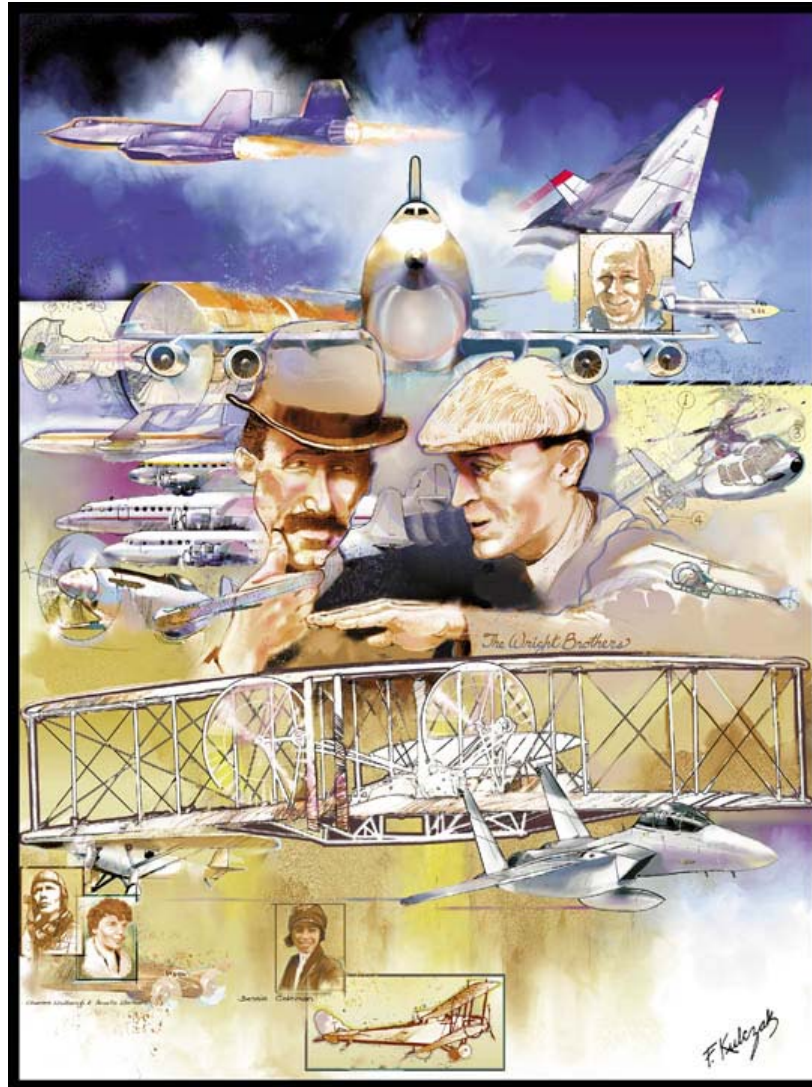
“Where New Ideas are Welcome”

John Kern
Chairman, JPO

COE
November 7, 2003



Securing Our Future Through Air Transportation



Imagine the Possibilities

- Traveling without delay, on your schedule, directly between your home or place of business to your destination
- Arriving at an airport and walking directly to your aircraft
- Flying anywhere in the world and returning the same day
- Moving packages and products to any zip code in the nation the day they are ordered, international destinations the next day



Imagine the Possibilities

(Continued)

- Any community, regardless of size, having affordable access to air transportation
- A system without fatalities and major injuries
- A system so quiet that communities clamor to have an airport in their neighborhoods
- Seamless reservations and transition between modes



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- Aerospace Commission
 - National Research Council
 - RTCA

Transforming the U.S. air transportation system to meet our civil aviation, national defense, and homeland security needs is a national priority.

- The Secretary of Transportation shall establish in the FAA a Joint Planning and Development Office
- Within a year, the Joint Program Office should present a plan to the Administration and Congress outlining the overall strategy, schedule, and resources needed to develop and deploy the nation's next generation air transportation system



Establish a Joint Planning Office

...that sets goals and **aligns** missions across government and industry to ensure that the United States stays at the **forefront** of aviation and **meets the demand** of the future

A Roadmap to 2025 and Beyond!



2003 JPO Coordination

- Coordinated JPO efforts across Government agencies.
 - House and Senate Science & Technology Committees and the Principles at FAA, TSA, DoD, DOC, NASA and DOT
- Coordinated with Industry.
 - AOPA, ATA, ATCA, ALPA, ACI, AIA, RAA, NBAA, NATA, NASAO, REDAC, RTCA, Boeing, Lockheed Martin, Northrup Grumman, GAMA, NDTA, and Raytheon
- Participated in ATCA workshop for industry & government (6/22)
- Advisory Committees
- Sr. Policy Committee established (9/26)



Why Transformation?

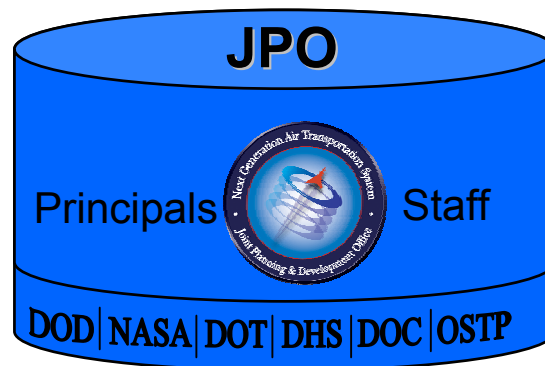
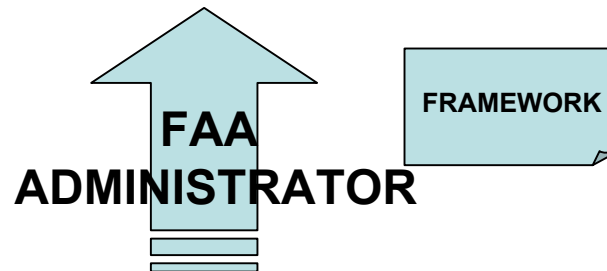
- Drive productivity and enhance economic growth
- Deliver capacity to accommodate future demand
- Expand flexibility while improving system security
- Retain U.S. technological leadership
- Good Government



Structure



- Sec of Transportation
- Sec of Air Force
- Dep. Secretary of Commerce
- Dep. Secretary of Homeland Security
- NASA Administrator
- FAA Administrator
- DOT Under Secretary for Policy



2003 Activities

Develop Draft Plans that include:

- National Vision for 2025
- Socio-Economic Demand Forecast
- Goals and Policy
- Operational Concepts and Transition Roadmap
- Research Requirements/Plan



CNSi / ATM System Goals

- **Safely** separate aircraft from each other, hazardous conditions including weather, terrain, other obstacles and ground vehicles
- Seamlessly **integrate civil, military** and homeland **security** requirements and operations
- Minimize the **life cycle cost** of air traffic service provider and airspace user operations
- Minimize impact of and **recover quickly from system failures**
- Minimize impact of and **recover quickly from large external perturbations**



CNSi / ATM System Goals

- Reduce **environmental** impact of air transportation operations
- Increase the **ease of use** from the airspace system user perspective
- Adapt with **agility** to changes in market forces, policy, technology, defense, and security needs
- **All air vehicle types** can operate while taking advantage of their unique characteristics
- Ensure that the system will be **globally interoperable**



CNSi / ATM

Operational Concepts

Central Assumptions - Common Issues

- Open architecture and common information as a fundamental enabler for the future CNSi / ATM system
- More dependence on distributed assets
- Collaborative decision-making in a probabilistic context



CNSi / ATM

Operational Concepts

Central Assumptions - Common Issues

- Automation and human decision making will be optimized to the function - especially in separation assurance and planning
- Many unique issues are associated with specific operational concepts - goal-driven trade studies supported by research, advanced modeling and simulation required



Transformational Operations

R&D Challenges

- Develop and evaluate total operational concept options (procedures, services, automation, etc.) that meet the CNSi/ATM System Goals
- Develop concepts / capabilities to maximize the capacity of landing/take-off facilities
- Develop capability to understand the robustness and resilience of air transportation networks and how to manage disruptions for minimum impact
- Explore system optimization techniques and decision-making under uncertainty



Transformational Operations

R&D Challenges *(Continued)*

- Understand human performance capabilities and limitations
- Optimize integration of human operators/user into future automated CNSi/ATM systems
- Develop techniques to minimize impact of aircraft noise on local communities
- Develop security operations for unconstrained passenger flow through airports
- Integrate airline and security information and operations into a gate-to-gate ATM system



Framework for National Plan

Outcomes with strategies and policy issues

**Flexible &
Accessible Air
Transportation**

**Capacity Scalable
to Market Demand**

**Expand Air Service
to More
Communities**

**Ensure Access for
All Services**

**Globally
Interoperable**

**Affordable
for More
Americans**

**Promote
Competition**

**Reduce Taxes &
Government Fees**

**Reduce Operation
Cost (Expanding
Capacity)**

**More Cost
Effective Aircraft**

**Fast, Efficient &
Reliable Air
Transportation**

**Reduce Airport
Terminal Transit
Time**

**Reduce Aircraft
Transit Time**

**Improve On-time
Performance**

**Balance Critical
National
Priorities**

**Ensure Human &
System Security**

**Enhance Aviation
Safety**

**Reduce Impacts of
Aircraft Noise &
Noxious Emissions**

**Support Defense
Readiness**



SCOPE

The Air Transportation System

- The system that allows vehicles, both manned and unmanned, to operate safely, securely, and efficiently in the National Airspace System (NAS), including U.S. airports
- This system must:
 - Provide for mobility of people and goods
 - Be affordable and environmentally responsible
 - Support global interoperability
 - Meet the needs for defense and homeland security
 - Adapt to the demands of the free market
 - Fairly allocate scarce resources where necessary



Scope: Long-term Transformation

ADS-B

Airline to ATM
Collaboration

Aircraft Surveillance
& Situational Awareness
Capability

Aircraft – Ground
Datalink

More Runways

WAAS

SWIM

Infrastructure

**Performance
Based
Services**



Airport Planning

UAV Sense
& Avoid



Route Sense
& Avoid



Small Airport
Package

Transparent
Screening

Greater
On Demand
Service



Enhanced
Weather
Capability

End to End
Seamless Operations



**OEP
Evolution**



Near All-Weather
Capability

Changing
Roles

Consolidated
Transportation
Network

Environmental
Management

Low Wake/
Quiet Jets



Transformation

What's Different About This Approach?

- Transformation not modernization
- Gov't and industry wide requirements (efficiency, safety, capacity, security, defense environment)
- Inter-agency plan approved by high level policy board
- Has a body that provides for continuous inter-agency coordination and oversight
- Driven by operations concept that is globally interoperable

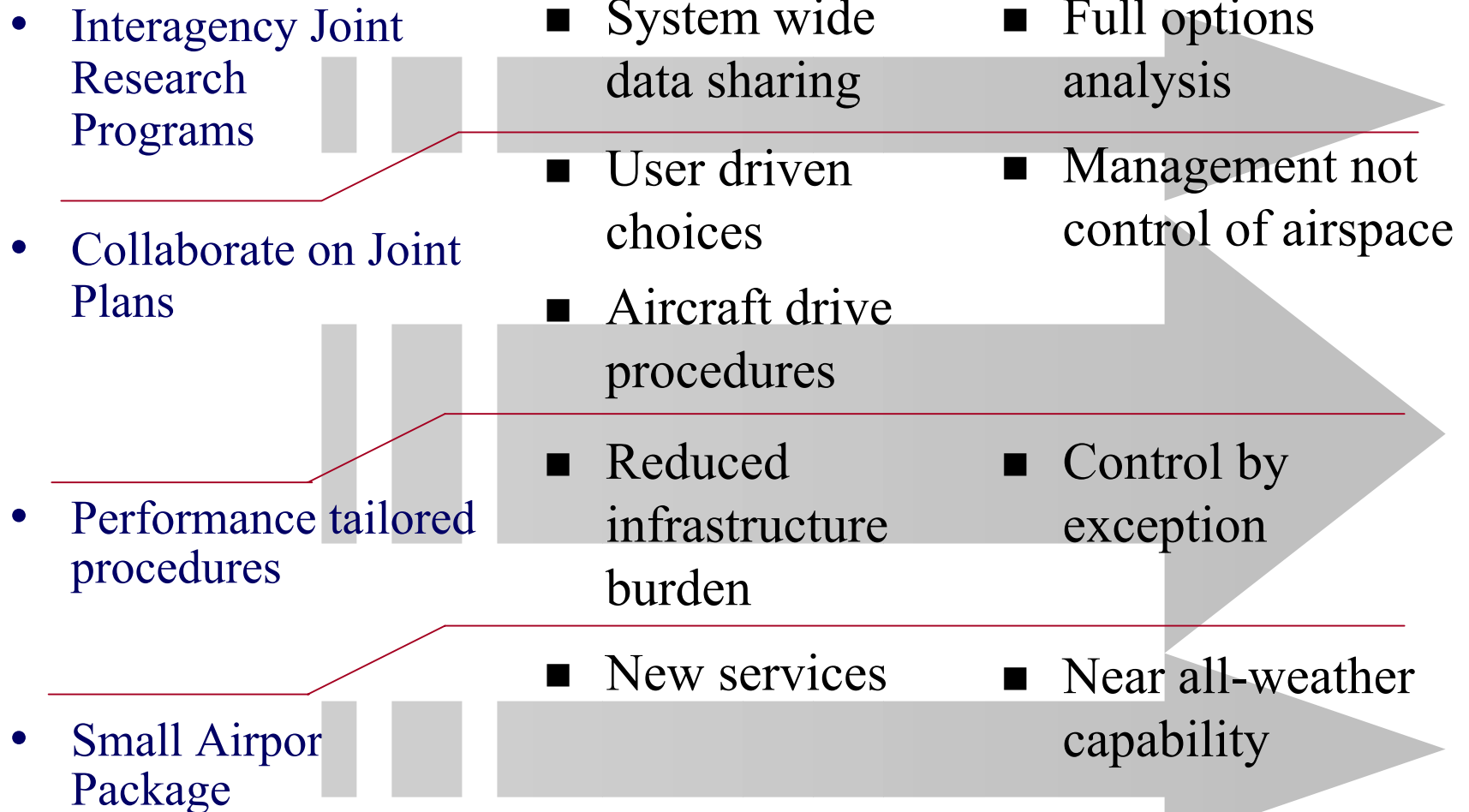


Path to the Future

2003-07

2008-15

2016-20+



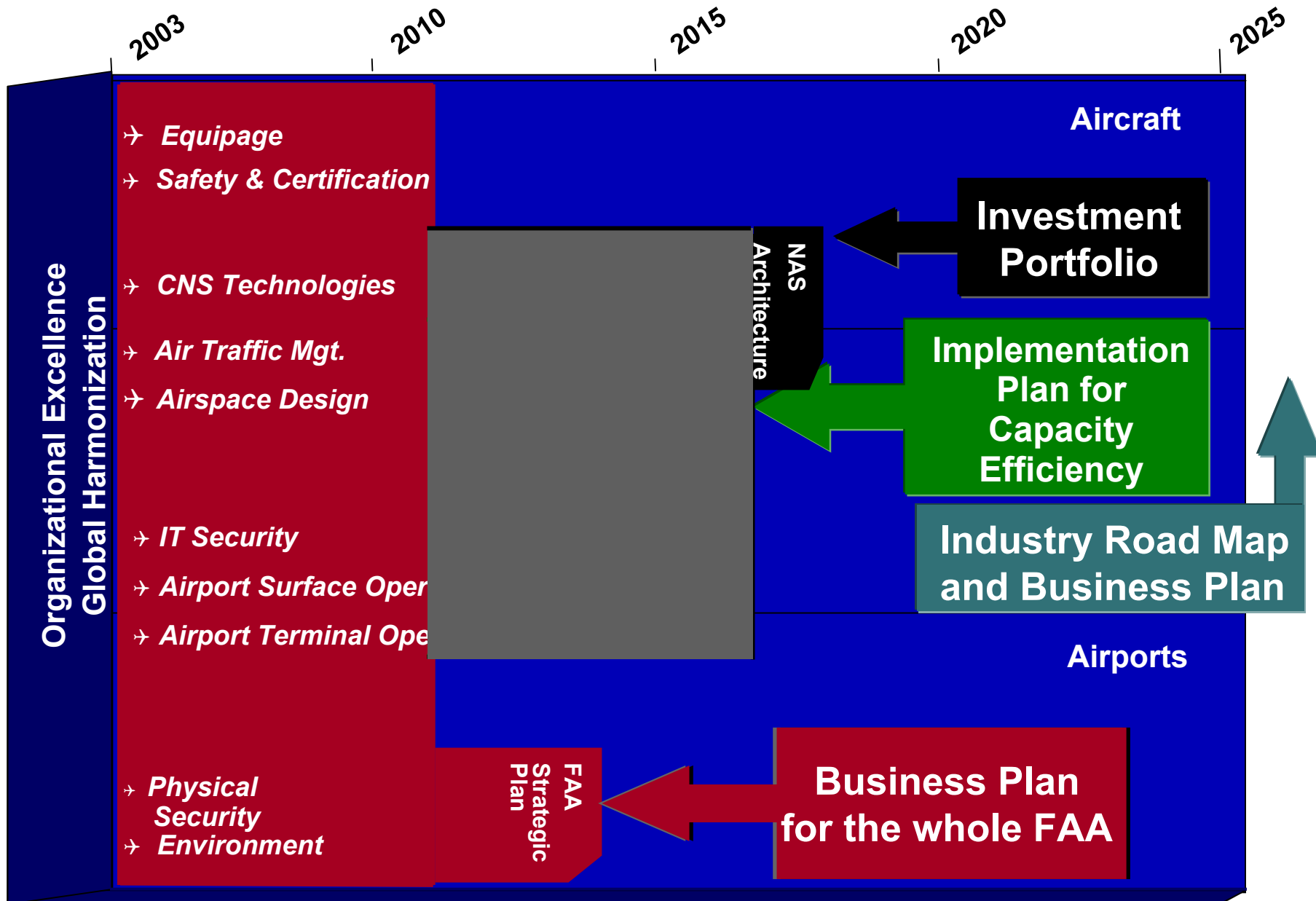
Inter-Agency Synergy is Working

“Early Victories”

- Routine use UAVs
- Common Information Network
- National Weather Strategy
- Near-term Surveillance Data Network
- Small Community Air Mobility Package
- Inter-Agency Research



Relation to Other Plans



Major Activities and Anticipated FY 2004 Accomplishments

- Formally establish the Joint Program Office (DONE)
- Establish a Senior Policy Committee for the purpose of addressing legislative and policy issues (DONE)
- Establish an Advisory Committee for the purpose of coordinating industry and stakeholder input
- Develop 1st Edition of the National Plan
- Establish industry partnership to gain advantage from industry investment



Coordination Schedule

July 2	Agency leaders met with colleagues
July 22	ATCA Workshop
Aug-Sept	Establish Working Groups (include industry)
Sept 15	Close coordination of draft Framework
Sept 26	S-1 conducts Sr. level Policy Committee meeting
Dec 17	??



Thank You

